State Procurement Office

Overview of Procurement Practices

HRS Chapter 103D

Workshop SPO-170

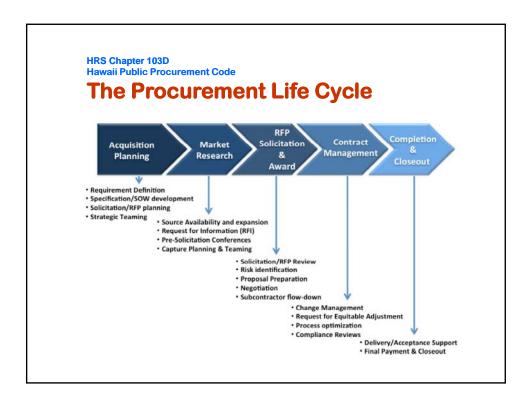
HRS Chapter 103D Hawaii Public Procurement Code

A Little History

Adopted from American Bar Association Model Procurement Code for State and Local Governments, - recognized by:

- National Association of State Procurement Officials (NASPO)
- Institute for Public Procurement (NIGP)
 Formerly called the National Institute of Governmental Purchasing

ACT 008, Sp SLH 1993 - effective 7/1/1994



Applicability

- Buying, purchasing, renting, leasing, or otherwise acquiring any goods, services, or construction. Includes inventory management and surplus property management.
- All procurement contracts made by governmental bodies whether the consideration for the contract is cash, revenues, realizations, receipts, or earnings, any of which is received or is owed, including in-kind benefits.

Public Sector Procurement

- We use taxpayer funds;
- Our "shareholders" are the taxpayers (everyone).
- Like the private sector, we want best value AND we have additional obligations:

1. We must be open/transparent.

Everyone has a right to know and have easy access.

2. We must be fair to all qualified vendors.

Everyone has the right to compete.

3. We ARE accountable.

- Keep an auditable trail. (document, document, document!)
- Follow standardized rules and procedures.
 (Statutes, Administrative Rules, Procurement Circulars, Internal Procedures)

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Organization and Responsibilities

State Procurement Office (SPO)

Administrator, responsible:

- Review of procurement practices of all governmental bodies*
- ▶ Provide assistance and advice to all governmental bodies*
- Procurement training
- ▶ Procurement Manual / Vendor Guide
- Procurement Policy Board (PPB), a seven member board, responsible to adopt Hawaii Administrative Rules (HAR).

*Governmental bodies means any department, commission, council, board, bureau, authority, committee, institution, legislative body, agency, government corporation, or other establishment or office of the executive, legislative, or judicial branch of the State, including the office of Hawaiian affairs, and the several counties of the State.

Organization - Chief Procurement Officers (CPO)

21 CPO jurisdictions:

▶ Judiciary: Administrative Director of Courts

House: SpeakerSenate: President

► Executive: University of Hawaii – President
Dept of Education – Superintendent
Office of Hawaiian Affairs (OHA) – Chairperson
Hawaii Health Systems Corp (HHSC) – CEO
All other Executive Depts/Agencies –
SPO Administrator

Counties: Executive Depts - Finance Director
Councils - Chairperson
Depts of Water - Chief Engineer
Honolulu Authority for Rapid Transportation
(HART) - Executive Director

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Procurement Delegation

- The Chief Procurement Officer (CPO) serves as the central procurement officer for its jurisdiction, and may delegate this authority.
- For Executive Branch departments, the SPO
 Administrator as CPO, has delegated procurement
 authority to each Department Head (HOPA). (Reference:
 Procurement Delegation No. 2010-01)
 - Each Department Head may further delegate procurement authority.
 - Factors to be considered for delegation determination:
 - expertise in terms of procurement knowledge and
 - specialized knowledge pertinent to authority to be delegated.
 - Written delegation by Department Heads kept on file at SPO.

6 Procurement Methods

- *Competitive Sealed Bidding Invitation for Bids (IFB)
- *Competitive Sealed Proposals Request for Proposals (RFP)
- *Professional Services
- Emergency
- Sole Source
- Small Purchase

*Requires Public Procurement Notice of Solicitation to be posted on the internet by the purchasing agency:

http://spo.hawaii.gov > Procurement Notices/ Bidding Opportunities

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Purchases Not Subject to the Code

- HRS chapter 103D provides for the applicability of the chapter, and when not applicable - See HRS §103D-102(b).
- Hawaii Administrative Rules (HAR) provides a list of exemptions, by Exhibit A, when not practicable nor advantageous to competitively procure.
 - See HAR chapter 3-120 Exhibit A, list of additional exemptions determined by the Procurement Policy Board (PPB).
- ▶ Chief Procurement Officer (CPO) authority to approve exemptions, on a case-by-case basis; requires documentation, justification and written approval.
 - When exemptions approved by CPO, usually only for procurement process (selecting the vendor) rest of the code applies.

Terms You Should Know

- "Goods" all property, including but not limited to equipment leases, materials, supplies, printing, insurance, and processes, including computer systems and software, excluding land or a permanent interest in land, leases of real property, and office rentals.
- "Services" the furnishing of labor, time, or effort by a contractor.
- "Construction" the process of building, altering, repairing, improving, or demolishing any public structure or building, or other public improvements of any kind to any public real property. Includes the routine operation, routine repair, or routine maintenance of existing structures, buildings, or real property.

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In General

- All sources of funds are subject to compliance with the procurement code.
- Code is flexible and responsive to need.
- By competitive means, must be practicable or advantageous --apply common sense.

Benefits

- Increases efficiency in procurement activities and maximize best value to the fullest extent practicable.
- Ensure fair and equitable treatment of all persons who deal with procurement vendors, purchasing agencies.
- Foster broad based competition.
- Provide safeguards for the maintenance of a procurement system of quality and integrity.
- Increases public confidence in the procurement process.
- Protect against abusive practices.
- Does not limit agency autonomy.

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Keys to a Successful Procurement

- Good Planning
- Procurement Knowledge
- Good Management

Balancing Act

| Incumbent Vendor | New Vendor |
|---------------------------------------|------------------------|
| Local | Non-Local |
| Award Based on Highest Qualifications | Equitable distribution |
| Broad-Based Competition | Hawaii –Only Vendors |

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Trouble / Hot Spots

- Exceeding the scope of the solicitation.
- Exceeding small purchase threshold.
- Parceling small purchases.
- Inappropriate use of emergency procurement.
- Inappropriate use of exemptions.
- Seeking after-the-fact approval.
- Failing to provide adequate/appropriate disclosure.
- Receiving services without an executed contract.
- Failing to extend contracts on a timely basis.

Helpful Hints

- Ask SPO for assistance/ consultation.
- Don't make it up as you go along.
- Attend training, when required and/or if refresher needed.
- Be clear on what you are buying.
- Don't use the procurement process to determine your needs; identify your needs first.

| Methods of | f Procurement | |
|---------------------------------|--|---|
| Method | Bases for Use | Bases of Award |
| Competitive Sealed Bids | Always used unless it is not feasible or practicable. | Lowest responsive, responsible bid. |
| Competitive Sealed Proposals | Competitive sealed bidding is not practicable; price is not the most critical factor. | Based on RFP evaluation criteria. |
| Multi-step Bid | When pre-qualification of offerors necessary before considering price. | Lowest bidder of qualifie offerors. |
| Professional Services | Professional services as defined in rules and statutes | Qualified respondent meeting determined criteria; price is negotial after ranking. |
| Small Purchases | Purchase goods/services less than \$100,000; construction less than \$250,000. Simple to administer. No parceling. | Lowest responsive, responsible quotation. |
| Sole Source | Only one source. | Approved single source a agreed prices. |
| Emergency | Used to respond the needs that are immediate and serious that are a threat to life, public health, welfare, or safety. | Lowest responsive and/oresponsible offeror. |
| Request for Interest | Used only prior to applying for the Federal grants where time is limited requires "quick" selection process. | Criteria determined in RI |

Competitive Sealed Bidding

- Pre-bid conference
 - For construction projects estimated >\$500,000,

15-days before bids due

- Public bid opening
 - Relevant information, name, bid, open to public inspection
- Award to lowest responsive, responsible bidder
- Public posting* upon issue of Notice of Award

*Reference Procurement Circular 2010-01, Posting Procurement Awards, Notices, and Solicitations

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Competitive Sealed Proposal HRS § 103D-303

- Pre-proposal conference
 - ► For construction projects (design-build) estimated >\$100,000, 15-days prior to offers due.
- Written evaluation factors in RFP.
- Best and final offer (BAFO) optional.
- Award to the most advantageous/best value offeror in accordance with evaluation criteria as stated in the solicitation.
- Debriefing, if requested, within 3-days.
- Public posting* upon issue of Award

*Procurement Circular 2010-01, *Posting Procurement Awards, Notices, and Solicitations*

Competitive Method of Procurement

Invitation for Bids (IFB) Request for Proposals (RFP)

IFB

HRS §103D-302 HAR chapter 3-122, Subchapter 5

- **Detailed specifications**
- **Procurement Notice on PNS***
- Pre-Bid conference for construction or design-build project, total est. contract \$500,000 or more
- No discussions
- Award to low bidder
- Post award on AWARDS**
- Protest filed within 5 working days of the posting of the award
- PNS = Procurement Notices System AWARDS = Awards Reporting System

Multi-Step IFB HRS §§103D-303 & 103D-302 HAR chapter 3-122, Subchapter 6.5

Combination IFB/RFP:

Step 1:

- Procurement Notice on PNS*
- Unpriced technical Proposals
- Pre-Bid conference (same as IFB process)
- Discussions
- Determine acceptable proposals

- Award to bidder offering lowest priced acceptable proposal
- Post award on AWARDS**
- · Protest filed within 5 working days of the posting of the award

RFP

HRS §103D-303 HAR chapter 3-122, Subchapter 6

- Solution to a problem
- Procurement Notice on PNS*
- **Evaluations**
- Pre-Proposal conference for construction or design-build projects, total est. contract \$100,000 or more
- **Best and Final Offers (optional)**
- Award based on various criteria price may be a factor
- Post award on AWARDS*
- Protest filed within 5 working days of the posting of the award
- Debriefing of requesting nonselected offeror within 3 working davs
- Protest filed within 5 working days after last debriefing

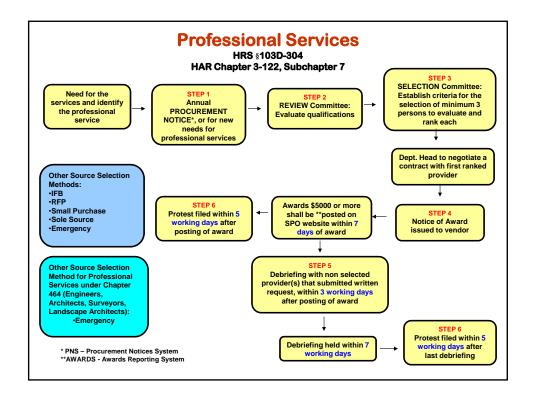
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Professional Services

HRS §103D-304

- Request for qualification & interest
- Review committee of 3 or more, compiles listing of qualified persons
- Selection committee of 3 or more
 - Selection criteria: 1) experience;
 - 2) past performance;
 - 3) capacity;
 - 4) additional criteria
 - Evaluates and ranks 3 or more
- · Head of purchasing agency to negotiate in rank order
- Provides for 'equal distribution' of contracts among persons holding same qualifications
- Debriefing, if requested, in 3-days
- Public posting* upon issue of Notice of Award

^{*}Reference Procurement Circular 2010-01, Posting Procurement Awards, Notices, and Solicitations



Small Purchases

HRS §103D-305

- Goods and Services less than \$100,000
- Construction less than \$250,000

NOTE: Act 190, SLH 2011 requires vendors, contractors, service providers comply with all laws. State/County procurement personnel required to verify compliance prior to awards \$2,500 or more.

- In accordance with Procurement Policy Board (PPB) rules
 - Administrative simplicity
 - ► As much competition as practicable
- No parceling
 - "Parceling" means the artificial division or intentional division of a purchase of same, like or related items of goods, services, or construction into several purchases of smaller quantities, in order to evade the statutory competitive requirements.
 - During any 12-month period

Small Purchase

HRS Section 103D-305 ~ HAR Chapter 3-122, Subchapter 8

Goods and Services = Under \$100,000 [Act 173, SLH 2012] Construction = Under \$250,000 [Act 173, SLH 2012]

NOTE: Act 190, SLH 2011 requires vendors, contractors, service providers comply with all laws. Procurement Circular 2011-02 requires State/County procurement personnel to verify compliance prior to awards \$2,500 or more; may use HCE to verify vendor compliance.

Under \$5,000

- ➤ Adequate and reasonable competition is recommended
- ➤ Award to vendor offering lowest quote, or best value when not able to award to lowest price
- SPO-10 and SPO-10A are optional

\$5,000 to less than \$15,000

- >> Obtain minimum three quotes
- → Document: SPO-10, Record of Procurement
- >> Award to vendor offering lowest quote, or best value when not able to award to lowest price

Electronic Procurement \$25,000 to less than \$250,000

- >> Obtain minimum three quotes
- Document: SPO-10 / 10A
- ➤ Award to vendor offering lowest quote, or best value when not able to award to lowest price

Hawaii Electronic Procurement System (HIePRO) \$15,000* to less than \$250,000

- >> Solicitation shall be conducted on HIePRO
- ➤ Award to vendor offering lowest queote, or best value when not able to award to lowest price
- → Document: HIePRO Contract Award Summary Report
- → Obtain compliance documents (i.e. HCE)
- *Required for Executive departments (Except DOE, UH, HHSC, & OHA)

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Sole Source

HRS §103D-306

- Determined in writing with documented research- only one source.
- Review and written prior approval by CPO.
- Procurement Policy Board approved list of sole source procurements (CPO approval not required)
- Public posting to internet*

*Reference Procurement Circular 2010-01, *Posting Procurement Awards, Notices, and Solicitations*

HRS Chapter 103D
Hawaii Public Procurement Code
Sole Source Procurements
as Determined by Procurement Policy Board
HAR §3-122-81

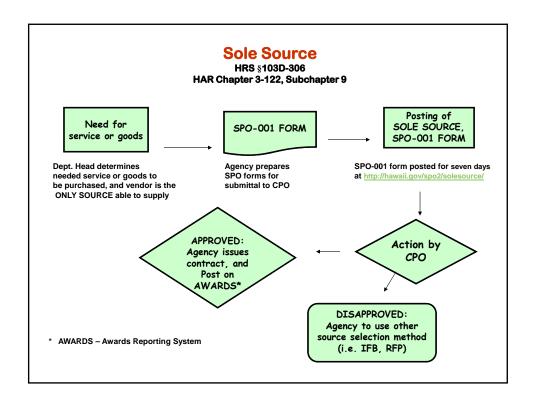
- Rental of booth space for exhibits at conventions and trade shows when organized by a single sponsor
- For the repair, replacement, installation or relocation of public utility company equipment or facilities
- Annual license renewal and maintenance for computer software
- Procurement of computer software conversions, modifications, and maintenance for existing programs from the manufacturer of the software

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Sole Source Procurements

as Determined by Procurement Policy Board HAR §3-122-81 (Continued)

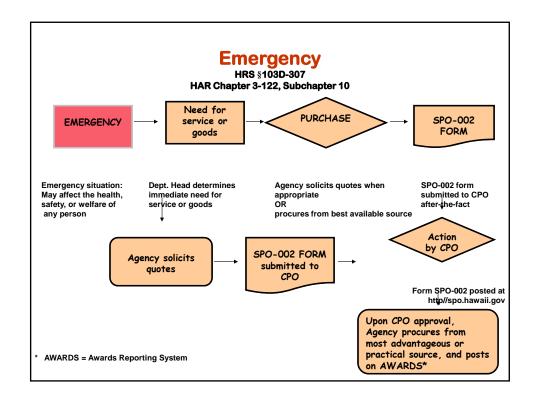
- Transcripts of court proceedings.
- Repair and maintenance services and supplies from the original manufacturer or its designated representatives; when the manufacturer or its designated representatives is required to provide the services and supplies to retain the manufacturer's warranty or guarantee.
- Procurement of equipment upgrades from the original manufacturer to existing equipment and information technology hardware, when the upgrades can only be obtained from the manufacturer.



Emergency

HRS §103D-307

- Threat to life, public health, welfare, or safety.
- Cannot be met through normal procurement methods and government would be seriously injured.
- Continued functioning of government, preservation of property, or health and safety seriously threatened.
- Where practicable, obtain chief procurement officer's prior approval.



STATE PROCUREMENT OFFICE CHAPTER 103D, HRS Hawaii Public Procurement Code

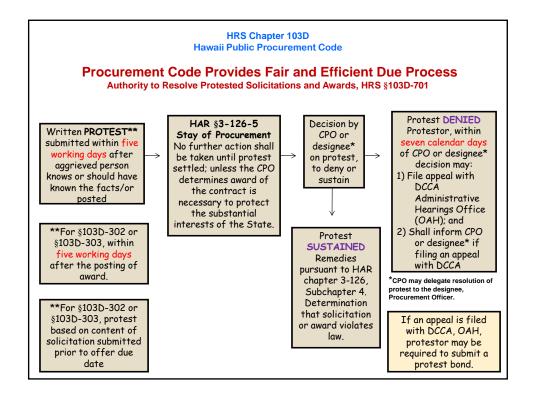
Compliance

HAWAII COMPLIANCE EXPRESS (HCE)

ACT 190 SLH 2010 amended HRS §103D-310(c), which requires "All offerors, upon award of contract, shall comply with all laws governing entities doing business in the State ...", to additionally require procurement personnel to verify compliance for awards pursuant to HRS §103D-305 (small purchase procurement), that are \$2,500 or more.

Vendors may use Hawaii Compliance Express to provide documentation.

Information and vendor registration on HCE is available at https://vendors.ehawaii.gov/hce/



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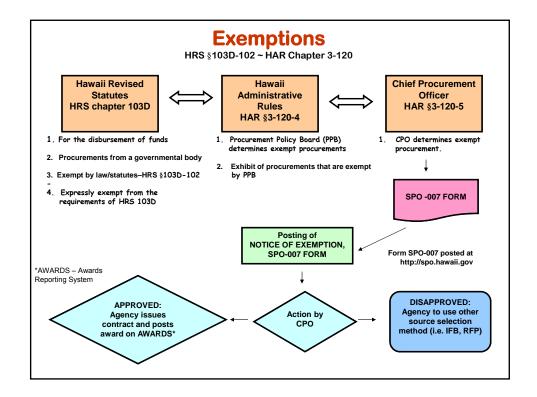
Procurement Code Allows for Exemptions When Required

- When procurement by competitive means is not practicable or not advantageous:
 - HRS §103D-102(b) (CPO approval not required)
 - Procurement Policy Board determination by rules (CPO approval not required)

Ref. HRS §103D-102(b)(4)(L) and HAR §3-120-4

 Chief procurement officer (CPO) prior approval in writing

Ref. HRS §103D-102(b)(4)(L) and HAR §3-120-5



HRS Section 103D-102 Non-Applicability

- For grants or subsidies
 - defined in HRS Chapter 42F, made by the State in accordance with standards provided by law as required by article VII, section 4, of the state constitution; or by the counties pursuant to their respective charters or ordinances;
- · Payments to or on behalf of public officers and employees
 - o for salaries, fringe benefits, professional fees, or reimbursements;
- To satisfy obligations that the State is required to pay by law,
 - fees, permanent settlements, subsidies, or other claims, making refunds, and returning funds held by the State as trustee, custodian, or bailee);
- Entitlement programs established by State or federal law
 - public assistance, unemployment, workers' compensation;
- Dues/fees of organizations
 - $^{\circ}$ $\,$ of which the State or its officers/employees are members,
- · Deposit, investment, or safekeeping
 - $^{\circ}$ $\,$ including expenses related to their deposit, investment, or safekeeping;
- To governmental bodies of the State;
- As loans, under loan programs administered by a governmental body;
- For contracts awarded in accordance with chapter 103F;...

See HRS Section 103D-102 for complete listing

HAR Chapter 3-120, Exhibit A

- Research, reference and educational materials
 - books, maps, periodicals, and pamphlets, which are published or available in print, video, audio, magnetic, or electronic form, web-based databases, costs associated with publication of articles in scholarly journals
- Services of printers, rating agencies, support facility providers, fiscal and paying agents, and registrars for the issuance and sale of the State's or counties' bonds;
- Services of lecturers, speakers, trainers, facilitators and scriptwriters,
 - when the provider possess specialized training methods, techniques or expertise in the subject matter;...

For complete listing, see HAR Chapter 3-120, Exhibit A

HRS CHAPTER 103D
Hawaii Public Procurement Code
What is a Price List (PL) and Vendor List (VL) Contract?

- A Price List (PL) contract is a group of common items or services competitively bid to set the prices contractually for a specified time period, and the resulting contract is issued by a Chief Procurement Officer (CPO). A vendor awarded a PL contract is obligated to provide the specified goods or services, at the contracted price and terms, to all purchasing agencies committed to the contract. Examples of PL contracts are gasoline, newspaper publication, forms, office supplies.
- A Vendor List (VL) contract is comprised of qualified vendors that were competitively solicited to provide specified goods and/or services (i.e. Copiers and Facsimile Equipment, WSCA Computer Equipment and Services, etc.) for a specified period and usually at discount rates from a vendor's established catalog or product lists.

Cooperative Purchasing

Cooperative Purchasing - Procurement conducted by a public or external procurement unit with one or more public procurement units, external procurement units or non-profit private procurement units, pursuant to HRS §103D-801.

- Must be in compliance with the requirements of HRS chapter 103D and HAR chapter 3-128;
- May not be entered into without prior written approval of the CPO:
- Any public procurement unit intending to participate in an
 external procurement unit's (e.g. another state) cooperative
 purchasing agreement, shall place a public notice within the
 State pursuant to HAR §3-122-16.03, of the external
 procurement unit's solicitation. The notice shall also include
 a statement of the public procurement unit's intent to
 participate in such cooperative purchasing agreement.
- Procurement Circular 2008-04, HAR chapter 3-128, Governmental Relations and Cooperative Purchasing issued 8/5/08

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Procurement Circulars and Directives

- DIRECTIVES are issued by the Administrator of the SPO on behalf of the Procurement Policy Board to transmit information and documents to the Chief Procurement Officers (CPO). Directive numbers are usually assigned by date of issuance.
- CIRCULARS are issued by the CPO of the Executive Branch [Administrator of the SPO] to provide guidance and rules for Executive Branch agencies, and additionally to CPO jurisdictions. Circular numbers are assigned by subject.

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Procurement Code of Ethics

 Intent - to ensure public government employees act in good faith, ensure fair and equitable treatment to persons involved in public procurement process, and to foster public confidence in government procurement.

Employees are responsible to:

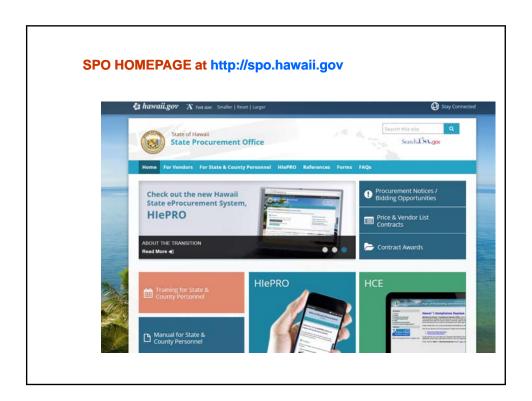
- Avoid the intent and appearance of unethical behavior and practices.
- Diligently follow procurement laws and rules.

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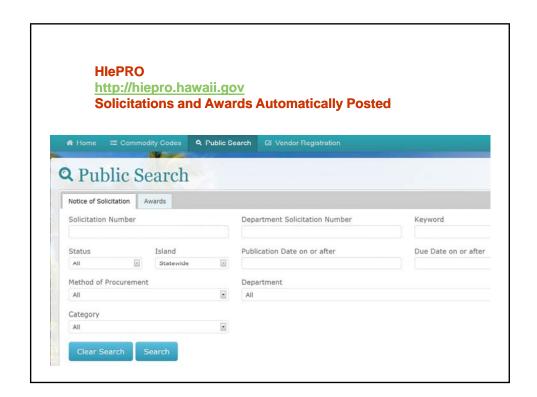
Procurement Code of Ethics

- Refrain from activity that would create or appear to create conflict of interests between personal interest and interests of the government agency.
- Identify and eliminate conflicts of interests.
- Avoid soliciting or accepting money, loans, credits, discounts, favors, or services from present or potential vendors which may influence or appear to influence purchasing decisions.
- Ensure all persons are afforded equal opportunity to compete in a fair and open process.

What's New at SPO

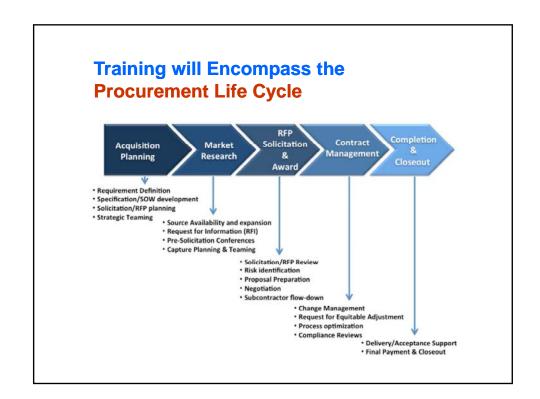






State Procurement Office New Directions

- Strong Focus -Education and Training
 - Encompassing the entire acquisition lifecycle from planning /acquisition strategy to close of contract.
 - Market Research
 - · Cost and Pricing
 - On demand videos.
 - · Comprehensive manual.



SPO New Directions

- Innovation in Procurement
- Past Performance
- Cooperative Purchasing GSA
- Small Business and Veteran's Preferences

SPO New Directions How Will We Get there

- Focus Groups
 - Health and Human Services
 - Small Business
- Business Process Engineering
 - Input from all Departments and CPO Jurisdictions

Training

State Procurement Office CHAPTER 103D, HRS Hawaii Public Procurement Code

Summary

- Statutes, its administrative rules and policies are the single source that assures all purchasing entities utilize the same process and procedures.
- Private sector, the businesses and vendors, have come to understand these processes and procedures, assuring fair and equal treatment.
- SPO procurement information at http://spo.hawaii.gov

Thank you for attending